

DSM invites its shareholders to the Annual General Meeting

The Annual General Meeting of Koninklijke DSM N.V. (DSM) will be held at the company's head office at Het Overloon 1, Heerlen (Netherlands) on Thursday, April 28, 2011 at 2 p.m.

The agenda includes *inter alia* the following items:

- The Annual Report by the Managing Board for 2010;
- The adoption of the Financial Statements for 2010 and the adoption of the dividend payment for 2010;
- Proposals for (re)appointment of members of the Managing Board;
- Proposal for appointment of a member of the Supervisory Board;
- Proposal to adapt the remuneration of the members of the Supervisory Board;
- Proposal for reduction of the issued capital by cancelling shares;
- Proposal for the amendment of the Articles of Association.

The complete agenda with notes, information relating the members of the Managing Board to be (re)appointed and the member of the Supervisory Board to be appointed, the Annual Report, the Financial Statements and other relevant documents and the remaining proposals including the proposal for amendment of the articles of association with separate explanatory note, are available for inspection as from today on the company's internet site (www.dsm.com), at the company's head office (+31 45 5782644) and at the below mentioned bank office. As from March 15, 2011, printed copies of the Annual Report and the Financial Statements are available free of charge from the company and from The Royal Bank of Scotland N.V. ("RBS"), Equity Capital Markets / Corporate Actions HQ 3130, Gustav Mahlerlaan 10, 1082 PP Amsterdam (+31 20 464 3707 / e-mail: Corporate.Actions@rbs.com / www.rbs.com/evoting).

Instructions for those who wish to take part in the Meeting

You may attend the meeting if, on **Thursday, March 31, 2011**, following the processing of deposits and withdrawals as of that date (the '**registration date**'), you are a holder of Koninklijke DSM N.V. shares and meet the following conditions.

Holders of registered shares

Shareholders whose shares are registered in their name at ANT Trust & Corporate Services N.V. will be informed directly by DSM about how they can attend the meeting and how they can authorize others, via a written statement or by electronic means to vote on their behalf.

Holders of book entry shares

Holders of book entry shares who wish to attend the meeting in person or who wish to vote by proxy (by electronic means or otherwise) should make this known in writing to the intermediaries where their shares are administered **no later than on Thursday, April 21, 2011**.

Detailed instructions are available on the internet: www.dsm.com,

INVITATION



Intermediaries must, no later than 5.30 p.m. European Central Time on Friday, April 22, 2011, present a statement to RBS identifying the number of shares held by the holder in question on the registration date and presented for registration purposes. In addition, intermediaries are requested to include the full address details of the relevant holders in order to be able to verify the shareholding on the registration date in an efficient manner.

Holders of book entry shares will then receive from RBS, through their intermediary, a certificate that will serve towards admission to the meeting. They must present this certificate when registering for the meeting.

Proxy voting and voting instructions

Without prejudice to the stipulation regarding registration and attendance at the meeting, shareholders who are authorized to attend the meeting may authorize others by means of a written statement to represent them at the meeting and vote on their behalf. Shareholders may also by electronic means authorize notary Mr. G.W.Ch. Visser in Amsterdam and/or his representative, which authorization includes a voting instruction.

Holders of book entry shares who wish to give proxy in writing are requested to submit no later than **Thursday, April 21, 2011**, the written authorization, via the intermediary where their shares are administered, to RBS. If so desired, shareholders may choose to grant proxy to the notary; forms to authorize the notary in writing are available on DSM's website (www.dsm.com). Further instructions are described on this website.

Shareholders who wish to authorize the notary by electronic means, which authorization includes a voting instruction, are requested to cast their votes **no later than Thursday, April 21, 2011** through www.rbs.com/evoting.

Registration

Registration for admission to the annual general meeting will take place on Thursday, April 28, 2011 from 13.00 CET until the commencement of the meeting at 14.00 CET. After this time registration is no longer possible.

Participants in the meeting may be requested to provide proof of identity prior to the meeting. You are therefore requested to bring a valid proof of identity along with you.

Heerlen, March 10, 2011
The Managing Board