Press Release

Heerlen (NL), 4 August 2015.



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DSM reports Q2 2015 results

- Solid sales performance with a 12% increase to €1,965 million, supported by foreign exchange rates and 3% volume growth
- EBITDA increase of 6% to €279 million
- Nutrition delivered good organic growth of 3%, driven by 5% volume growth
- Performance Materials showed strong EBITDA growth of 25%, benefiting from lower input costs and 2% volume growth
- Cash from continuing operating activities of €103 million
- Interim dividend of €0.55
- 2015 outlook maintained

Royal DSM, the Life Sciences and Materials Sciences company, today reported its results for Q2 2015. Sales were $\leq 1,965$ million, a 12% increase versus Q2 2014, due to 3% higher volumes, 2% lower prices, 10% positive foreign exchange effects and 1% acquisition effects. DSM delivered a 6% higher EBITDA of ≤ 279 million compared to ≤ 264 million in Q2 2014. In the second quarter operating working capital remained stable versus Q1 2015.

DSM delivered improved results in Q2 driven by overall higher volumes and positive foreign exchange effects as well as margin expansion in Performance Materials. While Nutrition continues to be negatively impacted by lower vitamin E prices, volumes developed well in both animal and human nutrition. In animal nutrition volume growth would have been higher without the impact of a supply interruption of a key raw material due to a fire at the port of Santos (Brazil). Performance Materials had a strong quarter due to higher volumes, cost savings programs implemented over the recent years, positive foreign exchange effects and the temporary effect of significantly improved margins as a result of lower input costs.

Commenting on the results, Feike Sijbesma, CEO/Chairman of the DSM Managing Board, said:

"I am pleased to report good progress in Q2 with a solid volume growth in Nutrition and a step-up in Performance Materials. The priority of improving our operational performance is starting to deliver results. With increasingly challenging macro-economic conditions we remain focused on further improving the operational performance of DSM's businesses while making continued progress in innovation and sustainability. The setting-up of efficiency and cost reduction programs with a particular focus on the Nutrition business and the DSM-wide support functions is progressing well. We will announce the scope of the program for the DSMwide support functions by the end of this month. More information on the efficiency and cost reduction programs for the Nutrition business will be shared at the Capital Markets Day on 4 November.

We maintain our full year outlook: DSM aims to deliver an EBITDA in 2015 ahead of 2014, the increase mainly driven by positive foreign exchange effects."

Sales, EBITDA, operating working capital and cash flow refer to continuing operations.



| Key | figures |
|-----|---------|
|-----|---------|

| second qu | uarter | | | | | exch. | |
|-----------|--------|-------|--|--------|-----------|-------|------|
| 2015 | 2014 | +/- | in € million | volume | price/mix | rates | othe |
| | | | Net sales | | | | |
| 1,247 | 1,073 | 16% | Nutrition | 5% | -2% | 11% | 2% |
| 664 | 615 | 8% | Performance Materials | 2% | -4% | 10% | |
| 37 | 38 | -3% | Innovation Center | -14% | 0% | 11% | |
| 17 | 28 | | Corporate Activities | | | | |
| 1,965 | 1,754 | 12% | Total continuing operations | 3% | -2% | 10% | 1% |
| 550 | 534 | | Discontinued operations | | | | |
| second q | uarter | | | fi | rst half | | |
| 2015 | 2014 | +/- | in € million | 2015 | 5 2014 | +/- | |
| | | | EBITDA | | | | |
| 208 | 222 | -6% | Nutrition | 403 | 3 425 | -5% | |
| 106 | 85 | 25% | Performance Materials | 192 | 2 156 | 23% | |
| -3 | -5 | | Innovation Center | -{ | 3 -11 | | |
| -32 | -38 | | Corporate Activities | -60 |) -67 | | |
| 279 | 264 | 6% | Total continuing operations | 527 | 503 | 5% | |
| 53 | 29 | | Discontinued operations | 91 | I 60 | | |
| 129 | 122 | 6% | Core net profit (continuing operations) | 217 | 7 228 | -5% | |
| 110 | 108 | 2% | Net profit before exceptional items, | 179 | 9 199 | -10% | |
| 110 | 100 | ۲/٥ | continuing operations | 17: | 7 177 | -10% | |
| 99 | 78 | 27% | Net profit after exceptional items, | 29 | 9 159 | -82% | |
| 77 | 70 | L1 /0 | total DSM | 23 | 7 137 | -02/0 | |
| 0.74 | 0.71 | 4% | Core EPS (€/share) | 1.25 | 5 1.32 | -5% | |
| 0.63 | 0.62 | 2% | Net EPS before exceptional items, continuing | 1.02 | 2 1.14 | -11% | |
| 0.05 | 0.62 | ۲/۵ | operations (€/share) | 1.02 | <u> </u> | -11/0 | |
| 0.56 | 0.45 | 24% | Net EPS after exceptional items, | 0.14 | 4 0.90 | -84% | |
| | | | total DSM (€/share) | | | | |
| 103 | 124 | | Cash flow from continuing operations | 187 | 7 135 | | |
| 107 | 90 | | Capital expenditures continuing operations | 208 | 3 182 | | |
| 107 | 90 | | (cash, net of customer funding) | 200 | 5 102 | | |
| | | | Net debt | 2,863 | 3 2,420 * | | |
| | | | * year-end 2014 | | | | |

In this report:

- 'Organic sales growth' is the total impact of volume and price/mix;
- 'Discontinued operations' comprises net sales and operating profit (before depreciation and amortization) of DSM Pharmaceutical Products up to and including 10 March 2014 as well as DSM Fibre Intermediates and DSM Composite Resins up to and including Q2 2015;
- 'Core net profit' is the net profit from continuing operations before exceptional items and before acquisition related (intangible) asset amortization.



Review by cluster

| Nutrition | | | | | |
|-----------|--------|----------------------------|-------|---------|------|
| second q | uarter | | first | half | |
| 2015 | 2014 | yoy In € million | 2015 | 2014 | yoy |
| 1,247 | 1,073 | 16% Net sales of which: | 2,446 | 2,120 | 15% |
| | | 5% - volume growth | | | 5% |
| | | -2% - price/mix effect | | | -1% |
| | | 11% - fx impact | | | 10% |
| | | 2% - other | | | 1% |
| 208 | 222 | -6% EBITDA | 403 | 425 | -5% |
| 16.7% | 20.7% | EBITDA margin | 16.5% | 20.0% | |
| 137 | 165 | -17% EBIT | 266 | 308 | -14% |
| | | Capital employed | 5,474 | 5,034 * | |
| | | *voar and 2014 | | | |

*year-end 2014

Sales in the second quarter increased by 16% compared to Q2 2014. Organic sales growth was 3% as a result of 5% higher volumes and 2% lower price/mix effects. The acquisition of Aland, which was finalized on 31 March 2015, had a 2% positive effect on sales. Currencies had an 11% positive impact versus Q2 2014.

EBITDA for Q2 was ≤ 208 million, down ≤ 14 million or 6% from Q2 2014. Positive volume developments were more than offset by significantly lower vitamin E prices which had a negative impact of around ≤ 30 million in the quarter. Positive effects of certain foreign exchange rates, especially the US dollar, were partly offset by the negative impact of the Swiss franc.

Animal Nutrition and Health net sales were €571 million in Q2, a 10% increase versus Q2 2014. Organic sales growth in Q2 was 3%, with 4% higher volumes and 1% lower prices. The premix business continued to perform strongly. Reported volume growth in Q2 2015 was impacted by a key raw material supply interruption at Tortuga due to a fire in the port of Santos (Brazil). This led to lost sales of €15 million with €7 million business interruption damages, the latter being covered under DSM's captive insurance. Excluding this business interruption at Tortuga, organic growth in the quarter would have been 5% for animal nutrition and 4% for the total Nutrition cluster.

As expected, vitamin E prices were significantly lower compared to Q2 2014. The negative price effect on sales was largely compensated by higher prices for other ingredients. However, as a substantial part of these other ingredients are in-sourced for DSM's premix activities, these increased prices only have a limited benefit at EBITDA level.

Human Nutrition & Health net sales increased by 19% to €479 million in Q2. Volumes were up 5% and prices were down 2% while currencies had a positive effect of 16%.

US dietary supplements showed a mixed picture: I-Health continued to deliver strong growth and (multi) vitamin sales were growing on the back of increased promotional activities by multi-vitamin producers, whereas fish oil-based Omega 3 dietary supplements were still down versus Q2 last year. Fish oil-based Omega 3 sales showed good growth in Europe and Asia. Sales in DSM's *food & beverage* segments also showed a mixed picture with Europe and Asia performing well, but with ongoing tough business conditions in North and South America. *Infant nutrition* returned to normalized growth rates after the destocking in Q2 last year.



DSM Food Specialties showed good volume growth, supported by positive currency developments. In particular the enzymes and cultures businesses performed well with double-digit volume growth and increased market share.



| Performance | Materials | | | | |
|----------------|-----------|------------------------|-------|---------|------------|
| second quarter | | | first | half | |
| 2015 | 2014 | yoy In € million | 2015 | 2014 | yoy |
| 664 | 615 | 8% Net sales | 1,296 | 1,204 | 8 % |
| | | of which: | | | |
| | | 2% - volume growth | | | 3% |
| | | -4% - price/mix effect | | | -4% |
| | | 10% - fx impact | | | 9 % |
| | | 0% - other | | | 0% |
| 106 | 85 | 25% EBITDA | 192 | 156 | 23% |
| 16.0% | 13.8% | EBITDA margin | 14.8% | 13.0% | |
| 74 | 55 | 35% EBIT | 127 | 98 | 30% |
| | | Capital employed | 1,897 | 1,744 * | |
| | | *year-end 2014 | | | |

Sales in Q2 2015 increased by 8% compared to Q2 2014 as a result of 2% volume growth, 4% lower prices (reflecting lower raw materials costs) and 10% positive currency effects.

DSM Engineering Plastics showed good volume growth versus Q2 2014. Sales were supported by a substantial foreign exchange effect. Prices were lower mainly in the polyamide 6 value chain.

DSM Dyneema showed double digit volume growth with somewhat lower prices due to mix effects.

In **DSM Resins and Functional Materials** volumes were lower versus Q2 2014 with relatively weak demand in coating resins as well as lower volumes in functional materials. Foreign exchange had a positive effect. Pricing was slightly down reflecting lower input costs and severe price competition for DSM AGI in Asia.

EBITDA in Performance Materials for the quarter increased by 25% versus Q2 2014 to €106 million which is a new record for the cluster. On a structural base, volume growth and efficiency & cost savings programs over recent years contributed positively. The increase in EBITDA was, however, also enhanced by positive foreign exchange effects as well as temporarily strong margin improvements due to lower input costs.

EBITDA of **DSM Engineering Plastics** was substantially up compared to previous year as a result of volume growth in combination with substantially higher margins.

DSM Dyneema delivered solid EBITDA growth on the back of double-digit organic growth and favorable currencies.

EBITDA of DSM Resins & Functional Materials was flat with lower volumes, stable margins and lower costs.



| Innovation C | enter | | | | |
|--------------|--------|------------------|------------|-------|-----|
| second q | uarter | | first half | | |
| 2015 | 2014 | yoy In € million | 2015 | 2014 | yoy |
| 37 | 38 | -3% Net sales | 73 | 72 | 1% |
| -3 | -5 | EBITDA | -8 | -11 | |
| -10 | -12 | EBIT | -22 | -26 | |
| | | Capital employed | 564 | 523 * | |

*year-end 2014

Net sales in Q2 2015 were 3% lower than in Q2 2014. Positive foreign exchange effects could not fully compensate for the lower volumes in DSM Biomedical, which were mainly caused by destocking at a major customer and the absence of St. Jude royalty revenues which were still partly included in Q2 2014.

EBITDA in Q2 2015 improved versus Q2 2014 driven by a stronger focus in the innovation activities, cost savings and positive currency developments.

| Corporate | Activities | | |
|----------------|-------------------|------|---------|
| second quarter | | fir | st half |
| 2015 | 2014 In € million | 2015 | 2014 |
| 17 | 28 Net sales | 36 | 50 |
| -32 | -38 EBITDA | -60 | -67 |
| -44 | -51 EBIT | -83 | -90 |

EBITDA in Q2 2015 was slightly below the average quarterly run-rate mainly due to timing of certain costs. In Q2 2014 higher captive insurance costs were incurred resulting from last year's fire at Sisseln. In Q2 2015 the insurance costs of the Tortuga supply interruption amounted to €7 million, largely offset by other insurance related results.

Pharma activities and other associates

Total Q2 2015 sales of joint control entities amounted to €122 million on a 100% basis (Q2 2014: €115 million) of which €112 million from DSM Sinochem Pharmaceuticals (Q2 2014: €108 million). DSM Sinochem Pharmaceuticals further improved results, with an EBITDA margin for the quarter of about 15%.

DPx holdings (49% DSM) realized total sales (100% basis) of €447 million, for the period 1 February - 30 April 2015, with a corresponding EBITDA margin of about 20%. The net income of DPx was negatively impacted by €15 million exceptional items (before tax) related to restructuring, integration and realizing synergies of the company. In Q2 2015, following a successful refinancing of DPx, DSM received a capital distribution of €155 million.

DPx, to be renamed Patheon, has filed a registration statement on Form S-1 with the United States Securities and Exchange Commission relating to the proposed initial public offering of its common stock. The timing of the offering as well as the number of shares to be offered and the price range for the offering have not yet been determined.



Discontinued operations first half second quarter 2015 2014 In € million 2015 2014 550 534 Net sales 1,056 1,140 29 EBITDA 53 91 60 53 8 EBIT 73 19

Polymer Intermediates and Composite Resins

Net sales amounted to \leq 550 million supported by foreign exchange rates. EBITDA amounted to \leq 53 million, an increase of \leq 24 million mainly related to positive exchange rate effects and currently elevated margins as a result of lower input costs.



Financial overview

Exceptional items

Total *exceptional items* in the second quarter amounted to a loss of ≤ 44 million before tax (≤ 31 million after tax). This includes a ≤ 20 million impairment of a DSM Dyneema tape production line in the US, primarily used for vehicle protection, and ≤ 24 million restructuring and related expenses.

Net profit

Financial income and expense in Q2 2015 amounted to -€35 million compared to -€32 million in Q2 2014 which was mainly due to higher interest expenses as a result of a higher debt.

The effective tax rate in Q2 2015 remained 18%, in line with the full year 2014.

Net profit from continuing operations, before exceptional items in Q2 2015 amounted to €110 million compared to €108 million in Q2 2014.

Net earnings per ordinary share (continuing operations, before exceptional items) amounted to €0.63 in Q2 2015 compared to €0.62 in Q2 2014.

Cash flow, capital expenditure and financing

Cash provided by operating activities from continuing operations in Q2 2015 was €103 million (Q2 2014: €124 million).

Operating working capital (continuing operations) expressed as a percentage of annualized sales amounted to 26.7% compared to 26.3% at year-end 2014. The operating working capital in absolute terms increased by €197 million from €1,903 million at year-end of 2014 to €2,100 million at the end of Q2 2015 which was largely due to the foreign exchange translation effect and some seasonality. In Nutrition, operating working capital as a percentage of annualized sales declined from 34% at year-end 2014 to 33%, in line with DSM's target to further reduce operating working capital.

Cash used for *capital expenditure net of customer funding (continuing operations)* amounted to €107 million in Q2 2015 compared to €90 million in Q2 2014.

Net debt decreased by €69 million compared to Q1 2015, reflecting the cash flow contribution and a positive development in mark-to-market value of financial derivatives held, partially offset by interest and dividend payments as well as the buy-back of own shares for management options.

Interim dividend

DSM will pay an interim dividend of ≤ 0.55 per ordinary share for 2015. As usual, this represents one third of the total dividend paid for the previous year. The interim dividend should not be taken as an indication of the total dividend for the year 2015. The dividend will be payable in cash or in the form of ordinary shares, at the option of the shareholder. Dividend in cash will be paid after deduction of 15% Dutch dividend withholding tax. The exdividend date is 5 August 2015. The interim dividend will be payable as from 25 August 2015.



DSM in motion: driving focused growth

Strategy update

DSM in motion: driving focused growth is the strategy that the company embarked on in September 2010, which was updated in September 2013. The next update is planned for Q4 2015.

Improvement programs

DSM continues to address the ongoing challenging external environment with a focus on improving operational performance and enhancing profitability. The setting-up of efficiency and cost reduction programs with a particular focus on the Nutrition business and the DSM-wide support functions is progressing well.

DSM will announce the scope of the program for the DSM-wide support functions by the end of this month. More information on the efficiency and cost reduction programs for the Nutrition business will be shared at the Capital Markets Day on 4 November.

Below are some highlights of DSM's H1 2015 achievements.

High Growth Economies: from reaching out to being truly global

Sales to High Growth Economies reached a level of 43% of total sales in H1 2015 compared to 41% in H1 2014. Sales in China amounted to USD 514 million, versus USD 516 million in H1 2014.

In China, DSM and NHU announced the formation of a joint venture company for the market development and manufacturing of high performance plastics PPS compounds.

Innovation: from building the machine to doubling innovation output

Innovation sales in the first half of 2015 - measured as sales from innovative products and applications introduced in the last five years - amounted to 23% of sales compared to 19% in the first half of 2014.

MedDay, a biotechnology company focused on the treatment of nervous system disorders, and DSM announced a partnership and co-investment for the manufacturing and exclusive supply by DSM for MedDay's lead product MD1003, a pharmaceutical grade D-Biotin, which is currently being tested in a series of Phase III clinical trials to treat progressive multiple sclerosis.

Sustainability: from responsibility to business driver

The share of ECO+ products in DSM's innovation pipeline is on track to achieve the full year aspiration of 80%. The ECO+ share in the running business in H1 2015 was 49%, well on track towards the 2015 aspiration of 50%.

DSM is progressing well in achieving its aspirations regarding energy efficiency and the reduction of greenhousegas emissions. The energy efficiency of DSM's continuing business improved by 17% in the first half year of 2015 compared to the reference year 2008. DSM is on track to reach its aspiration for a 20% energy efficiency improvement in 2020.

DSM's greenhouse-gas emissions, measured in absolute CO_2 equivalents, in the first half year of 2015 were similar to the low (activity) level of 2008. DSM's aspiration calls for an (absolute) reduction of 25% by 2020, compared to 2008. With the upcoming deconsolidation of Polymer Intermediates and Composite Resins, DSM will achieve this target.

For both, energy efficiency and reduction of greenhouse-gas emissions, DSM will formulate new targets by the end of 2015.



In the Netherlands DSM completed a five-year upgrade of its Engineering Plastics facility in Emmen. The investment, which represents several million euros, includes a capture system that uses waste water from the production plant to reduce emissions to the air of Volatile Organic Compounds (VOCs) to almost zero.

It is DSM's goal to have an injury and incident-free working environment. DSM has set itself the target of reducing the Frequency Index of Recordable Injuries by 50 percent or more by the year 2020 compared to 2010. This will require an index score that is less than or equal to 0.25 by 2020, compared to the 0.57 achieved in 2010. At the end of the first half of 2015 this index amounted to 0.46.

Acquisitions & Partnerships: from portfolio transformation to driving focused growth

On 31 July DSM and CVC Capital Partners finalized the partnership for DSM's activities in Polymer Intermediates (caprolactam and acrylonitrile) and Composite Resins through the formation of a new company 65% owned by CVC and 35% by DSM, with 1,900 employees.

DSM Dyneema finalized the acquisition of Cubic Tech Corporation. This privately owned company, based in Mesa (Arizona, USA), is focused on high-end solutions in applications as diverse as racing yacht sails, equipment and apparel for sportswear, outdoor and future soldier programs as well as emergency medical equipment.



Outlook

Macro-economic uncertainty has increased, impacting DSM's end-markets, with continued low growth in Europe, somewhat weaker growth in North America and a prolonged slowdown in key emerging economies.

Assuming current low spot prices in vitamin E persist, the negative price impact on DSM's 2015 EBITDA is estimated to be €80 to €90 million compared to 2014.

The volatility in currencies, including the strengthening of the Swiss franc and the US Dollar against the Euro, will have a mixed effect on DSM's 2015 results compared to 2014. Based on current exchange rates and the 2015 hedge effects, an overall annual positive impact on 2015 EBITDA is estimated at approximately €35 million versus the estimated €45 million indicated in Q1 2015, should current rates persist throughout the remainder of the year.

Taking the above into account, DSM maintains its full year outlook: DSM aims to deliver an EBITDA in 2015 ahead of 2014, the increase mainly driven by positive foreign exchange effects.

Additional information

Today DSM will hold a conference call for the media from 08.00 AM to 08.30 AM CET and a conference call for investors and analysts from 09.00 AM to 10.00 AM CET. Details on how to access these calls can be found on the DSM website, www.dsm.com. Also, information regarding DSM's half year result 2015 can be found in the Presentation to Investors, which can be downloaded from the Investors section of the DSM website.

Important dates

Ex interim dividend quotation Record date Interim dividend payable Report for the third quarter of 2015 Capital Markets Day Full year results 2015 Report for the first quarter of 2016 Annual General Meeting of Shareholders 2016 Report for the second quarter of 2016 Report for the third quarter of 2016 Wednesday, 5 August 2015 Thursday, 6 August 2015 Tuesday, 25 August 2015 Tuesday, 3 November 2015 Wednesday, 4 November 2015 Wednesday, 17 February 2016 Tuesday, 26 April 2016 Friday, 29 April 2016 Tuesday, 2 August 2016 Thursday, 3 November 2016



| second | quarter 2 | 2015 in € million | | second quarter 2014 | | |
|--------|-----------|--|-----------------|---------------------|--------|--|
| before | excep- | total | before | excep- | total | |
| excep- | tional | | excep- | tional | | |
| tional | items | | tional | items | | |
| items | | | items | | | |
| 2,515 | 0 | 2,515 net sales | 2,288 | 0 | 2,288 | |
| 279 | -25 | 254 EBITDA from continuing operations | 264 | -9 | 255 | |
| 53 | 0 | 53 EBITDA from discontinued operations | 29 | -1 | 28 | |
| 332 | -25 | 307 EBITDA | 293 | -10 | 283 | |
| 210 | -44 | 166 operating profit (EBIT) | 165 | -10 | 155 | |
| 53 | 0 | 53 operating profit from discontinued operations | 8 | -1 | 7 | |
| 157 | -44 | 113 operating profit from continuing operations | 157 | -9 | 148 | |
| -35 | 0 | -35 net finance costs | -32 | 0 | -32 | |
| 122 | -44 | 78 profit before income tax | 125 | -9 | 116 | |
| -23 | 13 | -10 income tax | -22 | 1 | -21 | |
| | | share of the profit of associates / Joint Control | l | | | |
| 11 | -6 | 5 entities | 5 | -25 | -20 | |
| 110 | -37 | 73 net profit from continuing operations | 108 | -33 | 75 | |
| 28 | 0 | 28 net profit from discontinued operations | 2 | 0 | 2 | |
| 138 | -37 | 101 profit for the period | 110 | -33 | 77 | |
| 1 | 0 | 1 non-controlling interests continuing operations | 0 | 0 | 0 | |
| -3 | 0 | -3 non-controlling interests discontinued operation | ns1 | 0 | 1 | |
| 136 | -37 | 99 net profit attributable to equity holders of DSM | 111 | -33 | 78 | |
| -2 | 0 | -2 dividend on cumulative preference shares | -2 | 0 | -2 | |
| 134 | -37 | 97 net profit used for calculating earnings per shar | | -33 | 76 | |
| | | net earnings per ordinary share in €: | | | | |
| 0.77 | -0.21 | 0.56 - net earnings, total DSM | 0.64 | -0.19 | 0.45 | |
| 0.63 | -0.21 | 0.42 - net earnings, continuing operations | 0.62 | -0.19 | 0.43 | |
| 0.74 | 0.21 | - core earnings per share | 0.71 | 0.17 | 0.45 | |
| | | | | | 474 4 | |
| | | 174.4 average number of ordinary shares (x million) | llion) | | 171.4 | |
| | | 174.7 number of ordinary shares, end of period (x mil | | | 172.4 | |
| 122 | 19 | 141 depreciation and amortization | 128 | 0 | 128 | |
| | | 145 capital expenditure | | | 125 | |
| | | 15 acquisitions | | | 0 | |
| | | 20,926 workforce (headcount) at end of period, continu | uing operations | | 19,027 | |
| | | 4,305 of which in the Netherlands | | | 4,372 | |

Condensed consolidated statement of income for the second quarter

*Year-end 2014

This quarterly report has not been audited.



| firs | t half 201 | 5 in € million | first | half 201 | 4 |
|--------|------------|---|------------|----------|---------|
| before | excep- | total | before | excep- | total |
| excep- | tional | | excep- | tional | |
| tional | items | | tional | items | |
| items | | | items | | |
| | | | | | |
| 4,907 | 0 | 4,907 net sales | 4,586 | 0 | 4,586 |
| | | | | | |
| 527 | -47 | 480 EBITDA from continuing operations | 503 | -50 | 453 |
| 91 | -4 | 87 EBITDA from discontinued operations | 60 | 21 | 81 |
| 618 | -51 | 567 EBITDA | 563 | -29 | 534 |
| 361 | -207 | 154 operating profit (EBIT) | 309 | -29 | 280 |
| 73 | -207 | -68 operating profit from discontinued operations | 19 | -29 | 40 |
| 288 | - 141 | 222 operating profit from continuing operations | 290 | -50 | 240 |
| -87 | | -87 net finance costs | | -50 | -58 |
| 201 | 0 -66 | | -51 239 | -57 | 182 |
| | | 135 profit before income tax | | | |
| -37 | 18 | -19 income tax | -43 | 8 | -35 |
| 45 | 47 | share of the profit of associates / Joint Control | 2 | 25 | 22 |
| 15 | -16 | -1 entities | 3 | -25 | -22 |
| 179 | -64 | 115 net profit from continuing operations | 199 | -74 | 125 |
| 43 | -128 | -85 net profit from discontinued operations | 8 | 22 | 30 |
| | 400 | | | | |
| 222 | -192 | 30 profit for the period | 207 | -52 | 155 |
| 3 | 0 | 3 non-controlling interests continuing operations | 2 | 0 | 2 |
| -4 | 0 | -4 non-controlling interests discontinued operations | 2 | 0 | 2 |
| 221 | -192 | 29 net profit attributable to equity holders of DSM | 211 | -52 | 159 |
| -5 | 0 | -5 dividend on cumulative preference shares | -5 | 0 | -5 |
| 216 | -192 | 24 net profit used for calculating earnings per share | 206 | -52 | 154 |
| | | | | | |
| | | net earnings per ordinary share in ϵ : | | | |
| 1.24 | -1.10 | 0.14 - net earnings, total DSM | 1.20 | -0.30 | 0.90 |
| 1.02 | -0.37 | 0.65 - net earnings, continuing operations | 1.14 | -0.43 | 0.71 |
| 1.25 | | - core earnings per share | 1.32 | | |
| | | 174.0 average number of ordinary shares (x million) | | | 172.1 |
| | | 174.7 number of ordinary shares, end of period (x million |) | | 172.4 |
| | | | | | |
| 257 | 156 | 413 depreciation and amortization | 254 | 0 | 254 |
| | | 264 capital expenditure | | | 223 |
| | | 140 acquisitions | | | 0 |
| | | 20,926 workforce (headcount) at end of period, continuing | operations | | 19,027 |
| | | 4,305 of which in the Netherlands | | | 4,372 * |

Condensed consolidated statement of income for the first half

*Year-end 2014

This quarterly report has not been audited.



Consolidated balance sheet: assets

| in € million | 30 June 2015 | year-end 2014 |
|-------------------------------|--------------|---------------|
| intangible assets | 3,051 | 2,867 |
| property, plant and equipment | 3,263 | 3,673 |
| deferred tax assets | 393 | 427 |
| associates and joint ventures | 636 | 762 |
| other financial assets | 116 | 130 |
| non-current assets | 7,459 | 7,859 |
| inventories | 1,716 | 1,739 |
| trade receivables | 1,493 | 1,570 |
| other receivables | 182 | 199 |
| financial derivatives | 40 | 47 |
| current investments | 6 | 6 |
| cash and cash equivalents | 553 | 669 |
| | 3,990 | 4,230 |
| assets held for sale | 1,221 | 37 |
| current assets | 5,211 | 4,267 |
| total assets | 12,670 | 12,126 |



Consolidated balance sheet: equity and liabilities

| in € million | 30 June | 2015 | year-en | d 2014 |
|--|---------|--------|---------|--------|
| shareholders' equity | 5,686 | | 5,723 | |
| non-controlling interest | 231 | | 213 | |
| equity | | 5,917 | | 5,936 |
| deferred tax liabilities | 376 | | 365 | |
| employee benefits liabilities | 455 | | 479 | |
| provisions | 105 | | 105 | |
| borrowings | 2,144 | | 1,637 | |
| other non-current liabilities | 74 | | 81 | |
| non-current liabilities | | 3,154 | | 2,667 |
| employee benefits liabilities | 41 | | 45 | |
| provisions | 36 | | 42 | |
| borrowings | 889 | | 1,143 | |
| financial derivatives | 429 | | 362 | |
| trade payables | 1,109 | | 1,361 | |
| other current liabilities | 712 | | 554 | |
| - | | 3,216 | | 3,507 |
| liabilities held for sale | _ | 383 | | 16 |
| current liabilities | | 3,599 | | 3,523 |
| total equity and liabilities | | 12,670 | | 12,126 |
| capital employed* | | 8,624 | | 8,105 |
| equity / total assets* | | 47% | | 49% |
| net debt* | | 2,863 | | 2,420 |
| operating working capital, continuing operations | | 2,100 | | 1,903 |
| OWC / net sales, continuing operations | | 26.7% | | 26.3% |

* Before reclassification to held for sale



Condensed consolidated cash flow statement

| | | | first half | |
|--|--------|------|------------|------|
| in € million | | 2015 | | 2014 |
| cash, cash equivalents and current investments | | | | |
| at beginning of period | | 675 | | 789 |
| current investments at beginning of period | _ | 6 | _ | 19 |
| cash and cash equivalents at beginning of period | | 669 | | 770 |
| operating activities: | | | | |
| - earnings before interest, tax, depreciation and amortization | 618 | | 563 | |
| - change in working capital | -229 | | -398 | |
| - income tax | -35 | | -42 | |
| - other | -253 | | -34 | |
| cash provided by operating activities | | 101 | | 89 |
| - of which provided by continuing operations | | 187 | | 135 |
| investing activities: | | | | |
| - capital expenditure | -275 | | -268 | |
| - acquisitions | -84 | | -2 | |
| - disposal of subsidiaries and businesses | 44 | | 82 | |
| - disposal of other non-current assets | 7 | | 8 | |
| - change in fixed-term deposits | | | 5 | |
| - interest received | 20 | | 13 | |
| - other | 127 | | -52 | |
| cash used in investing activities | | -161 | | -214 |
| - dividend | -104 | | -121 | |
| - interest paid | -179 * | | -134 * | |
| - repurchase of shares | -70 | | -189 | |
| - proceeds from re-issued shares | 34 | | 16 | |
| - change in commercial paper | -280 | | 330 | |
| - other cash from/used in financing activities | 494 | | -21 | |
| cash used in financing activities | | -105 | | -119 |
| changes exchange differences | - | 49 | _ | 1 |
| cash and cash equivalents end of period | | 553 | | 527 |
| current investments end of period | _ | 6 | _ | 15 |
| cash, cash equivalents and current investments | | 559 | | 542 |
| end of period | | | | |

*Impacted by -€129 million (in 2015) and -€77 million (in 2014) due to the settlement of the interest rate pre-hedge of the €500 million bond.



Condensed consolidated statement of comprehensive income

| in € million | fir | st half |
|--|------|---------|
| | 2015 | 2014 |
| items that will not be reclassified to profit or loss | | |
| remeasurements of defined benefit pension plans | 2 | 5 |
| exchange differences on translation of foreign operations related to | | |
| the non-controlling interest | 18 | 1 |
| items that may susbsequently be reclassified to profit or loss | | |
| exchange differences on translation of foreign operations | 160 | 89 |
| change in fair value reserve | 5 | 0 |
| change in hedging reserve | -4 | -9 |
| other comprehensive income, before tax | 181 | 86 |
| income tax expense | 5 | 2 |
| other comprehensive income, net of tax | 186 | 88 |
| profit for the period | 30 | 155 |
| | | |
| total comprehensive income | 216 | 243 |

Condensed consolidated statement of changes in equity

| in € million | fir | st half |
|--|-------|---------|
| | 2015 | 2014 |
| Total equity at beginning of period | 5,936 | 6,096 |
| changes: | | |
| total comprehensive income | 216 | 243 |
| dividend | -297 | -307 |
| repurchase of shares | -83 | -189 |
| proceeds from reissue of ordinary shares | 130 | 106 |
| other changes | 15 | 37 |
| total equity end of period | 5,917 | 5,986 |



Geographical information (continuing operations)

| beographical information (continuing operations) | | | BRIGHT SCIENCE. BRIGHTER LIVING. | | | | | | | | |
|--|---------|---------|----------------------------------|---------|---------|-------|-------|-------|---------|---------|-------|
| | The | Rest of | Eastern | North | Latin | China | India | Japan | Rest of | Rest of | Total |
| | Nether- | Western | Europe | America | America | | | | Asia | the | |
| first half 2015 | lands | Europe | | | | | | | | world | |
| | | | | | | | | | | | |
| net sales by origin | | | | | | | | | | | |
| in € million | 993 | 1,098 | 71 | 720 | 337 | 397 | 40 | 33 | 127 | 35 | 3,85 |
| in % | 26 | 28 | 2 | 19 | 9 | 10 | 1 | 1 | 3 | 1 | 1(|
| net sales by destination | | | | | | | | | | | |
| in € million | 144 | 942 | 226 | 893 | 515 | 460 | 81 | 103 | 365 | 122 | 3,85 |
| in % | 4 | 25 | 6 | 23 | 13 | 12 | 2 | 3 | 9 | 3 | 10 |
| total assets (total DSM) in € million | 3,706 | 2,285 | 120 | 3,493 | 731 | 1,662 | 78 | 98 | 407 | 90 | 12,67 |
| workforce (headcount) | | | | | | | | | | | |
| at end of period | 4,305 | 4,659 | 419 | 3,240 | 1,992 | 4,518 | 528 | 146 | 862 | 257 | 20,92 |
| | | | | | | | | | | | |
| | The | Rest of | Eastern | North | Latin | China | India | Japan | Rest of | Rest of | Total |
| | Nether- | Western | Europe | America | America | | | | Asia | the | |
| first half 2014 | lands | Europe | | | | | | | | world | |
| net sales by origin | | | | | | | | | | | |
| in € million | 994 | 1,070 | 57 | 543 | 298 | 287 | 25 | 29 | 114 | 29 | 3,44 |
| in % | 29 | 31 | 2 | 16 | 8 | 8 | 1 | 1 | 3 | 1 | 10 |
| net sales by destination | | | | | | | | | | | |
| in € million | 157 | 932 | 214 | 747 | 460 | 376 | 64 | 101 | 295 | 100 | 3,44 |
| in % | 5 | 27 | 6 | 22 | 13 | 11 | 2 | 3 | 8 | 3 | 10 |
| total assets (total DSM) in € million* | 3,709 | 2,110 | 113 | 3,323 | 820 | 1,458 | 70 | 88 | 359 | 76 | 12,12 |
| workforce (headcount) | | | | | | | | | | | |
| | | | | | | | | | | | |

*year-end 2014



Notes to the interim financial statements

• Accounting policies and presentation

The consolidated financial statements of DSM for the year ended 31 December 2014 were prepared according to International Financial Reporting Standards (IFRS) as adopted by the European Union and valid as of the balance sheet date. These accounting policies are applied in the current interim financial statements that are in compliance with IAS 34 'Interim Financial Reporting' and need to be read in conjunction with the Integrated Annual Report 2014 and the discussion by the Managing Board earlier in this interim report.

• Audit

These interim financial statements have not been audited.

• Related party transactions

Transactions with related parties are conducted at arm's length conditions.

• Risks

DSM has a risk management system in place. A description of the system and an overview of potentially important risks for DSM is provided in the Integrated Annual Report 2014 and in the governance section on <u>www.dsm.com</u>. DSM has reviewed the developments and incidents in the first half of 2015 and assessed the risks for the year. On this basis DSM has concluded that the most important risks and responses reported in the Integrated Annual Report 2014 are still applicable.

• Seasonality

In cases where businesses are significantly affected by seasonal or cyclical fluctuations in sales, this is discussed in the 'Review by cluster' earlier in this report.

• Scope of the consolidation

In the first quarter of 2015 the acquisition of Aland was finalized. The acquisition of the Hong-Kong based company producing vitamin C in mainland China was announced on 11 July 2014 and closed on 31 March 2015. Aland was founded in 1990 and is one of the leading vitamin C manufacturers in China. It has a production facility in Jingjiang, Jiangsu Province in China. In 2014 the company realized net sales of about USD 110 million in vitamin C with around 1,800 employees. The transaction excludes Aland's consumer health activities. From 31 March onwards the financial statements of Aland are consolidated by DSM and reported in the segment Nutrition. In accordance with IFRS 3 the purchase price of Aland needs to be allocated to identifiable assets and liabilities acquired. The results of the purchase price allocation are not yet available and therefore the book values of assets and liabilities of Aland were used in consolidation with the remainder of the purchase price being provisionally allocated to goodwill.



The impact of the acquisition of Aland on DSM's consolidated balance sheet, at the date of acquisition, is shown in the following table. This information will change when the purchase price allocation is completed and fair values of assets and liabilities have been established. The acquisition of Aland contributed ≤ 23 million to net sales and ≤ 4 million to EBITDA in the second quarter of 2015.

| Acquisition of Aland | book value | | |
|-----------------------------|------------|-----|--|
| in € million | | | |
| intangible assets | 7 | | |
| property, plant & equipment | 61 | | |
| inventories | 15 | | |
| receivables | 13 | | |
| cash and cash equivalents | 3 | | |
| total assets | 99 | | |
| non-current liabilities | 4 | | |
| current liabilities | 23 | | |
| total liabilties | 27 | | |
| net assets at book value | | 72 | |
| total consideration | | 125 | |
| preliminary goodwill | - | 53 | |

On 13 May 2015 DSM Dyneema finalized the acquisition of Cubic Tech Corporation. This privately owned company based in Mesa (Arizona, USA) is focused on high-end solutions in applications as diverse as racing yacht sails, equipment and apparel for sportswear, outdoor and future soldier programs as well as emergency medical equipment. From the acquisition date onwards the financial statements of Cubic Tech have been consolidated by DSM and reported in the segment Performance Materials. The acquisition is not sufficiently material to warrant the individual disclosure requirements of IFRS 3.

On 16 March 2015 DSM and CVC Capital Partners (CVC) announced a partnership for DSM's activities in Polymer Intermediates (caprolactam and acrylonitrile) and Composite Resins (those remaining after the disposal of Euroresins and DSM Synres), provisionally called NewCo. The DSM activities will be transferred into a new privately held company in which DSM will hold a 35% share. CVC will own 65% of NewCo and will have control. From March onwards the activities are classified as held for sale and presented as discontinued operations. DSM's 35% investment in NewCo will be reported as an associate and accounted for in accordance with the equity method from 31 July 2015 when the transaction was completed. The initial result on the transfer of these activities to Newco amounted to a book loss of approximately \in 130 million after tax as the fair value less cost to sell of the activities was lower than the carrying amount of the net assets transferred. This expected book loss was recognized in Q1 when the activities were classified as held for sale. The final result on the transaction will be recognized upon completion in Q3.



Initial result on contribution of Polymer Intermediates and Composite Resins to NewCo.

| in € million | Q1 20 |)15 |
|---|-------|-------|
| intangible assets | 14 | |
| property, plant & equipment | 557 | |
| other non-current assets | 135 | |
| inventories | 179 | |
| receivables | 316 | |
| total assets | | 1,201 |
| provisions | 4 | |
| non-current liabilities | 46 | |
| current liabilities | 480 | |
| total liabilities | | 530 |
| net assets 31 December 2014 cash & debt free | | 671 |
| non-controlling interest cash & debt free | | -173 |
| net assets DSM shareholders cash & debt free | | 498 |
| expected changes until completion (DSM shareholders p | part) | 150 |
| expected net assets on completion | | 648 |
| fair value less cost to sell | | 470 |
| | | -178 |
| release hedging reserve | | -2 |
| release translation reserve | _ | 43 |
| impairment per Q1 2015 | | -137 |
| income tax | | 7 |
| net impact on profit/loss for the year | _ | -130 |

Prior to its held for sale classification, DSM Polymer Intermediates was a separate reporting segment (which ceased to exist), while the Composite Resins business was reported in the Performance Materials segment. NewCo will also become a 65% shareholder in Sitech Services, the on-site service provider at the Chemelot site in Sittard-Geleen (Netherlands), as a result of the transfer of DSM's caprolactam and acrylonitrile activities to NewCo. Sitech Services was previously reported in the Segment Corporate Activities. Pro-forma third-party sales of NewCo in 2014 amounted to $\in 2.1$ billion with EBITDA of $\in 106$ million, excluding non-controlling interests. NewCo will continue to supply at least 80% of DSM Engineering Plastics' caprolactam needs in Europe and North America for the coming 15 years via a drawing rights contract. In China, DSM Engineering Plastics will continue to be supplied by NewCo as today.

• Dividends and equity

On 27 May 2015 the final dividend of ≤ 1.10 per share for the year 2014 was paid to holders of ordinary shares and a dividend of ≤ 0.15 per share was paid to holders of cumulative preference shares A. The total distribution to shareholders amounting to ≤ 198 million, of which ≤ 94 million was paid as stock dividend, was recorded against retained earnings. In addition to the final dividend for 2014 the interim dividend of ≤ 0.55 per ordinary share for 2015 was recognized in the second quarter of 2015. This distribution to shareholders amounts to ≤ 99 million.

In the first half of 2015 2.8 million shares were issued in connection with stock dividend, the exercise of options and delivery of performance shares. 1.6 million shares were repurchased in the same period.



Statement of the Managing Board

The half-yearly financial statements give a true and fair view of the assets, liabilities, financial position and profit or loss of DSM and its consolidated companies; and the half-yearly report gives a true and fair view of DSM's position as at the balance sheet date, the development during the period of DSM and its group companies included in the half-yearly financial statements, together with the expected developments.

Heerlen, 4 August 2015

The Managing Board

Feike Sijbesma, CEO/Chairman Geraldine Matchett, CFO Stephan Tanda Dimitri de Vreeze

DSM - Bright Science. Brighter Living.™

Royal DSM is a global science-based company active in health, nutrition and materials. By connecting its unique competences in Life Sciences and Materials Sciences DSM is driving economic prosperity, environmental progress and social advances to create sustainable value for all stakeholders simultaneously. DSM delivers innovative solutions that nourish, protect and improve performance in global markets such as food and dietary supplements, personal care, feed, medical devices, automotive, paints, electrical and electronics, life protection, alternative energy and bio-based materials. DSM and its associated companies deliver annual net sales of about €10 billion with approximately 25,000 employees. The company is listed on Euronext Amsterdam. More information can be found at www.dsm.com.



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Forward-looking statements

This press release may contain forward-looking statements with respect to DSM's future (financial) performance and position. Such statements are based on current expectations, estimates and projections of DSM and information currently available to the company. DSM cautions readers that such statements involve certain risks and uncertainties that are difficult to predict and therefore it should be understood that many factors can cause actual performance and position to differ materially from these statements. DSM has no obligation to update the statements contained in this press release, unless required by law.