

## Form C - Voting Instruction



### General Meeting of Shareholders of Koninklijke DSM N.V.

**Voting instruction to exercise the undersigned voting rights during the virtual meeting on Thursday 6 May 2021.**  
*(in the absence of a clear voting instruction the votes will be cast for the resolutions concerned)*

Please mark your choice

X
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2.	Amendment of the Articles of Association	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4.	Remuneration Report 2020	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5.	Financial Statements for 2020	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6.b.	Adoption of the dividend on ordinary shares for 2020	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.a.	Release from liability of the members of the Managing Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7.b.	Release from liability of the members of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8.	Reappointment of Dimitri de Vreeze as a member of the Managing Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.a.	Reappointment of Frits van Paasschen as a member of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.b.	Re-appointment of John Ramsay as a member of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.c.	Appointment of Carla Mahieu as a member of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9.d.	Appointment of Corien M. Wortmann-Kool as a member of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10.	Reappointment of the External Auditor	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11.a.	Authorization of the Managing Board to issue up to 10% ordinary shares and to exclude pre-emptive rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11.b.	Authorization of the Managing Board to issue an additional 10% ordinary shares in connection with a rights issue	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12.	Authorization of the Managing Board to have the company repurchase shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13.	Reduction of the issued capital by cancelling shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Name : ..... Initials: ..... Registration number: .....

Date: ..... City/Town: .....

Signature:.....