Get in touch!
Do you think it is time to turn sustainability challenges into opportunities?
Do you have an idea that could further contribute to making our value chains more sustainable? Are you interested in bringing on partnerships between DSM and sustainable suppliers? Do not wait any longer and get in touch with your usual Purchasing contact or send an e-mail to info.purchasing@dsm.com.
For more information on the subject of sustainability, additional flyers are available for Suppliers and Purchasers.

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Compliance
The Global Supplier Sustainability Program covers both global and local suppliers and prioritizes towards critical suppliers which are defined by each business group, taking into consideration of both business risks and sustainability risks. Indicator that defines are also suppliers who are providing DSM with critical components, or are located in potentially high risk countries, or are so-called high volume suppliers or have potential of creating most value in the areas of innovation, sustainability and asset light.

Compliance and Supplier Solutions: Compliance programs enabled through TfS includes where DSM is a member of. This is a platform with the aim of developing and implementing a global assessment and audit program to assess and improve sustainability practices within the supply chains of the chemical industry.

Compliance program involves a three-step approach.
• First, Supplier Code of Conduct sets sustainability guidelines for suppliers.
• Second, TfS Supplier Assessment enabled by EcoVadis platform. The assessment is used to get a first overview into the sustainability performance of suppliers and sort them into risk categories. The single online monitoring platform enables us to evaluate and measure improvement, as well as sharing scorecard results among all TfS members for efficiency gain. DSM Purchasing discusses actively the outcomes and follow up of the assessment with its suppliers and integrates this in the supplier relationship management approach.
• Third, TfS Audit that gives a more in-depth examination of a supplier’s business site and sustainability practices. It gives the details of the supplier’s strengths and areas for improvement, providing opportunities for buyers and suppliers to have a meaningful discussion. Impact sharing as a whole platform amongst all TfS members are also enabled. Follow up of the outcomes will be integrated in the supplier relationship management approach.

Solutions and opportunities
In order to reach our sustainability targets, suppliers will be encouraged to contribute increasingly to sustainability, by:
• Reducing of the carbon / eco footprint of raw materials
• Replacing or minimizing use of hazardous chemicals
• Minimizing and avoiding use of hazardous chemicals
• Reducing and avoiding use of hazardous materials
• Improving carbon footprint of transport and logistic operations
• Improved carbon footprint of transport and logistic operations
• Focus on sustainability
• Focus on sustainability
• Reduce water consumption
• Improving the carbon footprint of transport and logistic operations
• Minimizing and avoiding use of hazardous materials

Supplier compliance has become an integral part of supplier selection and contracting.

For more information about TfS initiative, please go to TfS website.
Sustainability: Turning challenges into opportunities

Sustainability is DSM’s fundamental business driver. We define sustainability as “the needs of the present generation without compromising the ability of future generations to meet their own needs.” It is vital that DSM Business Groups, DSM Purchasing, Suppliers and Customers join forces in their pursuit for economic performance, environmental quality and social responsibility. Not only in their own business but also in the entire value chain. It is essential to find solutions for serious challenges such as scarcity of food, land and materials and over-exploitation of the global ecosystem.

Specialized in life sciences, DSM is committed to help finding these solutions and we acknowledge what is known as the ‘Triple P’ concept: People, Planet and Profit. It is time to turn our challenges into opportunities.

**DSM**
- **People**: Democracies require fair people and fair treatment of people. Social responsibility is therefore to connect customer needs with supplier solutions. As DSM is a business, we need our activities to be economically sustainable. Many of our ECO+ products are not only carbon and energy efficient, but also cost efficient.
- **Planet**: Because we want to make our planet safe, already 95% (less than 1%) of all products in our innovation pipeline are ECO+. ECO+ products have a smaller ecological footprint than alternative products in the market, while providing the same or a greater performance.
- **Profit**: As DSM is a business, we need our activities to be economically sustainable. Many of our ECO+ products are not only carbon and energy efficient, but also cost efficient.

**Sustainability goes hand in hand with responsibility in our daily work.**

**Global Supplier Sustainability Program**
- **Our methodology**
- **Global Supplier Sustainability Program**
- **Sustainability Index.
- **Sustainability as a real value driver**
- **Sustainability goes hand in hand with responsibility in our daily work.**

**Value chain perspective - Connecting Supplier Solutions with customer needs**

**Global Supplier Sustainability Program**
- **Our methodology**
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Sustainability: Turning challenges into opportunities

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DSM is committed to its role finding these solutions and we reinforce what is known as the ‘Triple-P’ concept: People, Planet and Profit. It is time to turn our challenges into opportunities.

**People**

Our focus is on ‘Bright Science, Brighter Living.’ Innovations improving for people today and generations to come through our activities, products and demand. It also means sustaining and caring for our People. People means we act upon better working conditions and a safe working environment with positive health effects, local community involvement and education for people all over the world.

**Planet**

Because we want to make a planet that is still habitable, already getting a lot of aid from our innovation pipeline and our ECO+ products have a smaller ‘footprint’ than alternative products in the market, while providing the same or greater performance.

**Profit**

As DSM is a business, we need our activities to be economically sustainable. Many of our ECO+ products are not just carbon and energy efficient, but also cost efficient.

Sustainability is at the heart of all DSM operations. In particular, we realize we are only on a small step in a larger value chain. We can only be fully sustainable when all parties in the value chain come together. For this goal, we committed to reviewing our sustainability framework and to reduce these footprints. We focus on providing solutions that enable our customers to meet their own needs. We work together with our partners to create a truly sustainable business.

**Purchasing:** Connecting customer needs with supplier solutions

Good supplier solutions support business sustainability, as they help to transform challenges into opportunities. By using DSM’s Supplier Solutions, our customers can make more meaningful and impactful decisions that result in a sustainable take-forward approach. This means we choose suppliers that ensure sustainable and innovative processes in the full value chain to our suppliers, so they truly contribute to achieving our company’s commitment in areas such as sustainability, innovation, business growth, work of supplying new business models and strategic alliances.

We conducted an LCA of DSM’s most popular industrial container types. As a result of this analysis, our supply chain teams were able to establish benchmarks, to show the strengths of collaboration in innovation and adaptation, and to reduce the environmental impact of their containers and initiate the first phase of these projects.

**Sustainability as a real business strategy**

Sustainability is at the heart of DSM’s global business strategy. It is a shared responsibility. This is why we include all behaviors, contracts and actions in our efforts to achieve better environmental quality and social responsibility. Our commitment to the triple bottom line of People, Planet and Profit guides us in all our purchasing decisions. It also forms the basis of our supplier Code of Conduct, which defines how we choose to do business and interact with our suppliers.

Global Supplier Sustainability Program

In the process of selecting and evaluating our suppliers, sustainability is explicitly taken into account. In this respect, the Global Supplier Sustainability Program only selects suppliers that reflect our sustainability goals but also make use of a certified top code in the lower tier, sustainability index.

We conclude an ICA ULD’s most prominent industrial container types.

Scott Burgh, Chief Sustainability Officer, DSM

Global Supplier Sustainability Program (2006-2020)

Top Ranking in Dow Jones Sustainability Index

48 Auditorship of Innovation (CertiK001)

Increase ECO+ from running products from 34% to 50%

25% reduction of energy intensity from 2010-2020
Sustainability: Turning challenges into opportunities

Sustainability is DSM’s fundamental business driver. We define sustainability as “the needs of the present generation without compromising the ability of future generations to meet their own needs.” It is vital that DSM Business Groups, DSM Purchasing, Suppliers and Customers join forces in their pursuit for economic performance, environmental quality and social responsibility. Not only in their own business but also in the entire value chain. It is essential to find solutions for serious challenges such as scarcity of food, land and materials and over-exploitation of the global eco-system.

DSM is committed to help finding these solutions and we reinforce what is known as the “triple bottom line” concept: People, Planet and Profit. It is time to turn our challenges into opportunities.

People
Our believes in “Bright science, Bright living” - drive our innovation from people today and generations to come. "Bright living" as we strive to reach our strategic ambitions both Life Sciences and Materials Sciences are committed to improving the eco-footprint of the products we produce. DSM actively pursues better working conditions, health effects, local community development and sustaining and even saving lives. PEOPLE+ means providing solutions that enable our customers, especially the most vulnerable communities, to improve their health and welfare.

Planet
Because we want to make our planet, already green, greener. It is our job to make all the products in our innovation pipeline are Eco+ to designs that are the most benign to the environment, while preserving the same value for the customer. PROFIT means we actively pursue better working conditions and a safe working environment with positive social effects, local community development and education for people all over the world.

Planet

Sustainability is at the heart of DSM operations. Sustainability, as we define it, is vital that we not only identify but also develop the right solutions. DSM is committed to help finding these solutions. By doing this, we are able to create value for our customers, suppliers and the community, and reduce our own footprint. We focus on providing solutions that enable our customers, suppliers and communities to achieve their sustainability goals and improve their social impact as well.

Purchasing: Connecting customer needs with supplier solutions

Sustainability is at the heart of all DSM operations. Sustainability, for innovation and for effective risk management. Our Purchasing mission is to find solutions, for innovation and for effective risk management. Our mission is to provide more sustainable products, solutions and services to our customers, sustain and even saving lives. PEOPLE+ means providing solutions that enable our customers, especially the most vulnerable communities, to improve their health and welfare. We actively pursue better working conditions, health effects, local community development and sustaining and even saving lives. PEOPLE+ means providing solutions that enable our customers, especially the most vulnerable communities, to improve their health and welfare.

Sustainability

Global Supplier Sustainability Program

In the process of selecting and evaluating our suppliers, sustainability is explicitly taken into account. In this respect, the Global Supplier Sustainability Program is a tool that helps us to achieve better environmental quality and social responsibility. Our commitment to the triple bottom line (People, Planet and Profit) guides all purchasing decisions. It also forms the basis of our supplier code of conduct, which defines how we choose to do business and interact with our suppliers.

Sustainability Index.

Global Supplier Sustainability Program

For the purpose of selecting and evaluating our suppliers, sustainability is explicitly taken into account. In this respect, the Global Supplier Sustainability Program is a tool that helps us to achieve better environmental quality and social responsibility. Our commitment to the triple bottom line (People, Planet and Profit) guides all purchasing decisions. It also forms the basis of our supplier code of conduct, which defines how we choose to do business and interact with our suppliers.

Sustainability

DSM’s sustainability target setting 2011 – 2020

Top Ranking in Dow Jones Sustainability Index

Rank#5 of the top 200 performers in the Categor #2. Increase ECO+ from running products from 15% to 50% with respect to energy efficiency from 2011 levels - 2020. 90% reduction of greenhouse gas emissions from 2008-2020.

Sustainability Index.

Global Supplier Sustainability Program

In the process of selecting and evaluating our suppliers, sustainability is explicitly taken into account. In this respect, the Global Supplier Sustainability Program is a tool that helps us to achieve better environmental quality and social responsibility. Our commitment to the triple bottom line (People, Planet and Profit) guides all purchasing decisions. It also forms the basis of our supplier code of conduct, which defines how we choose to do business and interact with our suppliers.
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Compliance
The Global Supplier Sustainability Program covers both global and local suppliers and prioritizes towards critical suppliers which are defined by each business group, taking into consideration of both business risks and sustainability risks. Inclusion of the supplier is based on the selection of suppliers who are providing DSM with critical components, or are located in potentially high risk countries, or are so-called high volume suppliers or have potential of creating shared value in the areas of innovation, sustainability and asset light. This program is based on two main elements: Compliance and Supplier Solutions. Compliance program enables suppliers to comply with DSM’s standards where DSM is a member of. This is a platform with the aim of developing and implementing a global sustainability program within the supply chain of the chemical industry.

Compliance program is enabled through TfS initiative where DSM is a member of. TfS is a platform with the aim of developing and implementing a global assessment and audit program to assess and improve sustainability practices within the supply chain of the chemical industry.

Supplier Code of Conduct sets sustainability guidelines for suppliers.

TfS Supplier Assessment enabled by EcoVadis platform. The assessment is used to get a first overview of the sustainability performance of suppliers and sort them into risk categories. The single online monitoring platform enables us to evaluate and measure improvement, as well as sharing scorecard results among all TfS members for efficiency gain. DSM Purchasing discusses actively the outcomes and follow up of the assessment with its suppliers and integrate this in the supplier relationship management approach.

TfS Audit that gives a more in-depth examination of a supplier’s business site and sustainability practices. It gives the details of the supplier’s strengths and opportunities for improvement, providing opportunities for buyers and suppliers to have a meaningful discussion. Report sharing among all TfS members is also enabled. Follow up of the outcomes is integrated in the supplier relationship management approach. Supplier capability programs are run with those suppliers that have room for improvement and those we see longer term perspective in businesses relationship.

Supplier Solutions

Solutions and opportunities in order to reach our sustainability targets, suppliers will be encouraged to contribute increasingly to sustainability, by:

• Reducing of the carbon / eco footprint of raw materials
• Replacing or minimizing use of hazardous chemicals
• Minimizing and limiting throughout waste and reduction of residual materials
• Focus on sustainability
• Reduce waste in packaging
• Reducing the carbon footprint of transport and logistics operations
• PEOPLE+ aspects

Supplier compliance has become an integral part of supplier selection and contracting.

FIND OUT MORE ON SUSTAINABILITY

“Turning challenges into opportunities”
Sustainability: our core value
People
Planet
Profit

Supplier Code of Conduct
Supplier Assessments
Supplier Audits
Supplier Performance Evaluation
Joint improvement plans

Low or neutral carbon footprint of materials
Elimination of hazardous materials
Minimize use of packaging
Improve the carbon footprint of transport and logistics operations

SHE / Life Saving Rules
Better working conditions
Local community development
Local job creation
Education

From responsibility to business driver

For more information about TfS initiative, please go to TfS website.
## Compliance

The Global Supplier Sustainability Program covers both global and local suppliers and prioritizes towards critical suppliers which are defined by each business group, taking into consideration of both business risks and sustainability risks. Critical suppliers are suppliers who are providing DSM with critical components, or are located in potentially high risk countries, or are so-called high volume suppliers or have potential of creating more value in the areas of innovation, sustainability and asset-light.

### Compliance and Supplier Solutions

Compliance programs enable through TF inclusion where DSM is a member of. This is a platform with the aim of developing and implementing a global assessment and audit program that can be easily used.

#### First, a Supplier Code of Conduct sets sustainability guidelines for suppliers.

#### Second, TF Supplier Assessment enabled by EcoVadis platform. The assessment is used to get a first overview into the sustainability performance of suppliers and sort them into risk categories. The single online monitoring platform enables us to evaluate and measure improvement, as well as sharing scorecard results among all TF members for efficiency gain. DSM Purchasing discusses actively the outcomes and follow up of the assessment with its suppliers and integrates this in the supplier relationship management approach.

#### Third, TF Audit that gives a more in-depth examination of a supplier’s business site and sustainability practices. It gives the details of the supplier’s strengths and areas for improvement, providing opportunities for buyers and suppliers to have a meaningful discussion. Report sharing via online platform among all TF members are also enabled. Follow up of the outcomes will be integrated in the supplier relationship management approach.

Supplier capability programs are run with those suppliers that have room for improvement and those we see longer-term perspective in business relationship.

## Solutions and opportunities

In order to reach our sustainability targets, suppliers will be encouraged to contribute increasingly to sustainability by:

- **Reducing** of the carbon / eco footprint of raw materials
- **Replacing** or minimizing use of hazardous chemicals
- **Minimizing** use of packaging through re-use and reduction of required materials
- **Improving** the carbon footprint of transport and logistic operations
- Add **PEOPLE+** aspects

Supplier compliance has become an integral part of supplier selection and contracting.

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### Compliance

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### Supplier Solutions

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### Sustainability

**Device for sustainability**

For more information about TFs initiative, please go to TFs website.

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### DSM Global Supplier Sustainability Program

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